# Hydraforce Hydraulics Limited

POWER FORWARD®

To simultaneously create value for

all stakeholders by delivering best

in class motion control solutions.

# S172 of the Companies Act Statement for the year ended 31 December 2021

# Statement by the Directors in performance of their statutory duties in accordance with s172(1) Companies Act 2006.

The Board of Directors consider that they have acted in a way they consider would be most likely to promote the success of the company for the benefit of its members as a whole (having regard to the stakeholders and matters set out in s172(1)(a-f) of the act) in the decisions taken during the year ended 31 December 2021 and in the approval of the business plan for 2021.

The directors have been mindful of both the Companies Act and the UK Corporate Governance Code in this respect.

As the Board of Directors, our intention is to behave responsibly and ensure that management operate the business in a responsible manner, operating within high standards of business conduct and good governance.

The Directors intention is to behave responsibly towards our stakeholders and treat them fairly and equally, so they too may benefit from the successful delivery of our plan.

When making strategic decisions the Directors have considered the likely consequences of these decisions in the long term.

#### Employees

Employees are very highly valued at HydraForce and retention is a key focus of the business. This is evidenced by the remuneration levels and training/support provided. The company holds regular meetings with the Employee Communication Group made up of Employees from all levels and functions.

The company provides an Employee Welfare program, which is provided by Health Assured, this benefit is designed to help Employees and their families deal with personal and professional problems which could be affecting their home or work life, health and general wellbeing. Under this free to use program confidential support is available and, dependent on the nature of the issue, counselling or information services are provided by fully qualified professionals.

The business has introduced a new performance management process to ensure the progression and training of employees is maximised. This complements the succession planning process, which is key to the company's future success.

The directors believe it is important to keep the employees informed and this is achieved by quarterly presentations to all employees and quarterly bulletins as well as ad hoc communications sent directly to all employees.

Workshops are available for employees to support later life/retirement planning, these are presented by professionals.

The company offers a flexible working approach where it can accommodate and this is much appreciated by those employees who use it.

The company is very proud of its Apprenticeship scheme for which it has won both regional and national awards.

Gender pay reports have been submitted and show that the median pay gap has reduced to 4.1% (2020: 7.3%) and the mean pay gap has reduced to 12.8% (2020: 18.3%).

# Foster the Company's business relationships with suppliers, customers and others.

The company mission is to delight its customers with a unique blend of customised design solutions and superior product performance, by leading the way in manufacturing the highest quality hydraulic cartridge valves, manifolds and electro-hydraulic controls.

HydraForce services its customers all over the world with its global footprint.

The HydraForce Corporation has set a strategic objective to achieve a quality performance level of 100QPPM across all sites, this level of performance is typically only achieved in the high tech, Automotive and Aerospace industries, it represents a challenging strategic goal for HydraForce and to be successful we will need to work with all our employees and suppliers to build the expected levels of quality into all our business and manufacturing processes.

We are working at all levels of the business to meet our expectations by simplifying designs and manufacturing requirements in addition to challenging manufacturing and suppliers to improve processes and reduce variation.

Driven by a set of business level KPI's, specific steps taken towards this objective include; a communications cascade, monthly management workshops driving improvement workstreams focused on Management strategy, Warranty, Internal Quality, Engineering/Change Management, Supplier Quality and a Workforce driven kaizen style activity. We have established dedicated Supplier Quality and Supplier Development teams, revised audit techniques and we are working with Engineering to involve all areas of the business earlier in the development cycle to allow them to help us design more manufacturable parts.

To foster the company's business relationship with suppliers the directors have established a global supply chain structure and utilise tools such as LEAN DNA, it also uses a Supplier Quality Assurance Manual to communicate the company's quality requirements and expectations to the supplier base.

The company also holds supplier conferences to keep suppliers informed on key strategy and future requirements. Additional key personnel will be added to the procurement team to support supplier development and relationships, this supports the global matrix supply structure.

The company is committed to fair payment practices for all our valued suppliers. At 31 December only 3.6% of the Invoices on the Accounts Payable Ledger were overdue. A copy of the latest Business Payment Practices and Performance Report can be found on the GOV.UK website

#### Consider the impact of the Company's operations on the community

The directors consider the impact of the company's operations on the community, the company fosters relations with the local community and supports initiatives when possible, the company supported a number of charity drives/initiatives.

Additionally, the company and its staff made significant donations to a local foodbank during 2021.

The company employs many people in the area surrounding the factory at the Advanced Manufacturing Hub.

#### Considered the impact of the company's operations on the environment

HydraForce are an ISO 14001: 2015 certified organization, we engage with our suppliers and customers on packaging requirement and have a returnable packaging program.

The company have an energy management and monitoring program, we also operate an environmental waste segregation policy.

HydraForce is compliant on the Energy Savings Opportunity Scheme (ESOS) and has engaged a specialist to assist on the collation of date to enable it to comply with the regulations on Streamlined Energy and Carbon Reporting (SECR).

#### How does the company maintain a reputation for high standards of business conduct.

The company maintains a reputation for high standards of business conduct through its values which have recently been reviewed and revised to reflect its practices and aspirations. The new values are

integrity, innovation, agility, accountability and respect. The company is in the process of rolling the new values and associated matters out across its workforce.

The company has a Whistleblowers policy and there is a statement on the modern slavery act and human trafficking on its website.

# Understands the need to act fairly between stakeholders of the company

The directors understand the need to act fairly between stakeholders of the company, owner stakeholders receive monthly KPI updates, they also attend the quarterly board meeting and receive minutes of these meetings.

One on the strategic goals of the company is to create long-term financial security for employees, investors and other business partners.

## COVID-19

The company managed the impacts of covid impeccably and maintained supply to customers whilst safeguarding the welfare of employees. The environment has now settled and the business has evolved to implement policies and practices post pandemic that allow for continued remote working where appropriate whilst continuing to consider the welfare of employees.